

# Hinckley & Bosworth Borough Council

Forward timetable of consultation and decision making

Scrutiny Commission 10 February 2022 Council 22 February 2022

Wards affected: All

## **HOUSING REVENUE ACCOUNT BUDGET 2022-23**

## Report of Head of Finance

# 1. Purpose of report

1.1 To seek approval of the 2022/23 Housing Revenue Account (HRA) budget, including the Housing Repairs Account.

# 2. Recommendation

- 2.1 That Council approves the Rent Policy for 2022/23 as set out in paragraph 3.3 to 3.5.
- 2.2 That Council approves:
  - The revised Housing Revenue and Housing Repairs Account budgets for 2021/22 shown in Appendix 1 and Appendix 2.
  - The Housing Revenue and Housing Repairs Account budgets for 2022/23 shown in Appendix 1 and Appendix 2.
  - The proposed movement in reserves shown in Appendix 3.

## 3. Background to the report

- 3.1 The budgets covered by this report relate to the Council's responsibilities as the landlord of around 3,218 dwellings. The Housing Revenue Account is the ring fenced account which presents financial performance for the following activities:
  - Income from dwelling rents and associated charges, e.g. utilities.
  - Supervision & Management (General), e.g. allocations, housing register, rent collection, tenant consultation,

- Supervision & Management (Special) e.g. sheltered schemes, hostel, roads, paths, fences and grounds, which are not part of an individual property.
- Housing Repairs & Maintenance, which has a separate account and deals with the maintenance of individual properties
- 3.2 The Council, as landlord to properties within the Housing Revenue Account is required to review rent levels and advise tenants of their rent for the forthcoming year ahead as part of the budget setting process.

# **Rent Setting**

- 3.3 For 2022/23 it is proposed to increase rent by 4.1% (equates to September CPI +1%). This is in line with the government guidance and the HRA Business Plan. Members should be aware that from 2016/17 there was a four year period of rent reductions of 1% per year set by central government
- 3.4 Based on the above, rents for 2022/23 have been calculated on the following basis:
  - Social housing and supported housing rent will increase by 4.1%.
  - Void loss assumption of 1.75%.
  - An assumption that 30 dwellings will be sold.
- 3.5 After factoring in the above, the forecast rental income for 2022/23 is £13,379,780. This is an increase of £528,650.

# **Budget Summary**

- 3.6 The original Housing Revenue Account budget for 2021/22, revised budget for 2021/22 (based on September 2021 outturn) and the proposed budget for 2022/23 is set out in Appendix 1.
- 3.7 The original Housing Repairs Account budget for 2021/22, revised budgets for 2021/22 (based on September 2021 outturn) and the proposed budget for 2022/23 is set out in Appendix 2.

# Revised 2021/22 Budget

- 3.8 The original budgets for 2021/22 have, in accordance with the Council's Financial Procedures, been revised during the year to take account of approved supplementary budgets and virements. The position in Appendix 1 is based on the September Outturn position and updated for the latest rent forecast.
- 3.9 Appendix 1 identifies an increase in spend for the year of £68,192. This increase is explained below:-

|                               | £        |
|-------------------------------|----------|
| Additional piper alarm income | (9,000)  |
| Additional Employee costs     | 35,000   |
| (partly covid related)        |          |
| Reduction in contribution to  | (40,000) |
| Bad Debt provision            |          |
| Council Tax on empty          | 30,000   |
| properties                    |          |
| Addition IT costs for Orchard | 16,000   |
| Additional Cleaning Costs     | 18,000   |
| Reduction room hire income    | 6,000    |
| (covid related)               |          |
| Shortfall Sheltered Scheme    | 4,000    |
| Service Charges               |          |
| Net Legal Fees underspend     | (8,000)  |
| Additional consultancy costs  | 10,000   |
| Tenancy support carry         | 13,192   |
| forwards from 2020/21         |          |
| Other minor variances         | (7,000)  |
| TOTAL                         | 68,192   |

This will result in an estimated HRA balance as at 31<sup>st</sup> March 2022 of £857,230 against the original estimate of £916,102. In 2022/23, the estimated contributions to the regeneration reserve will increase to ensure that HRA balance equates to around £250 per property and resources are set aside to fund future capital expenditure

3.10 In addition, Appendix 2 summarises the Housing Repairs Account to year end. The movement between the original budget and the revised budget is due to contractual commitments that were carried forward from the prior year.

# 2022/23 Budget

Service Priorities and links to other documents

- 3.11 The 2022/23 budget has been created with clear links to the Council's strategic and service objectives.
- 3.12 In addition to the Corporate Plan, the overarching strategic document for the HRA is the HRA Investment Plan which was approved by Council in November 2018. The key objectives for future housing provision outlined in this document were taken into account in producing both the revenue and capital HRA budgets. These are as follows:
  - Continue to invest in existing stock to maintain good quality homes
  - Where affordable, invest in new build schemes/acquire affordable housing to increase the amount of affordable housing available.
  - Refurbishment/regeneration of stock which no longer meets needs.
  - Review the potential for further investment in new housing stock.

- Budget Assumptions and the Budget Strategy
- 3.13 The 2022/23 Housing Revenue Budget has been prepared following a robust process outlined in the 2022/23 Budget Strategy.
- 3.14 In order to drive efficiency savings within the cost of supplies and services, a rate of 0% has been applied to non-contract related expenditure. For contractual commitments, an inflation rate of 3.1% has been used, unless otherwise specified within the terms of the specific contract.
- 3.15 The salaries and wages budgets form one of the most significant elements of the revenue budget. For pay costs, the 2022/23 estimates have been based on the latest pension valuation and assumes a 1.75% payaward. The Council operates a disciplined process of challenging recruitment and filling of posts and therefore a salary saving rate of 5% (General Fund and HRA) has been applied to posts to reflect the savings which will result from this challenge. This rate is unchanged from that used in 2021/22.

# **Housing Revenue Account 2022/23**

3.16 The estimated surplus for 2022/23 for the HRA is £23,942. This will result in a forecast balance at the year end of £881,172. After allowing for rent changes included in section 3.5, other major changes are summarised below: -

|  | £        |
|--|----------|
| Increase in Employee salary costs (pay |          |
| award, NI, Pension)                    | 82,950   |
| Reduction External Interest payable    | (58,670) |
| Additional Sheltered Scheme Service    | (12,750) |
| Charges                                |          |
| Additional Piper Alarm income          | (14,570) |
| Additional interest on HRA Balances    | (20,000) |
| Increase in electricity costs          | 15,620   |
| Additional lump sum pension            | 16,370   |
| contributions                          |          |
| Reduction in provision for bad debts   | (20,000) |
| Increase in Depreciation. This has no  | 10,030   |
| net impact. The change in depreciation |          |
| is offset by the change in the repairs |          |
| reserve which is used to fund capital  |          |
| expenditure                            |          |
| Other minor variations                 | 12,690   |
| TOTAL                                  | £11,670  |

# **Housing Repairs budgets 2022/23**

- 3.17 The housing repairs operational budgets (Planned and Responsive repairs) have been prepared taking into account forecast need and the capacity for this to be delivered in 2022/23.
- 3.18 Programmed and Responsive repairs budgets have been increased in-line with inflation. Allowing for a £425,000 contribution to reserves gives an operating deficit of £127,860 in the year which will mean a forecast balance of £332,504 as at 31st March 2023.

# **Working balances**

- 3.19 The Council has the following policies relating to levels of balances and reserves in the HRA:
  - Maintain HRA balances (non earmarked) of £250 per property by the 31<sup>st</sup> March 2023. For 2022/23, this equates to a minimum balance of £804,500 based on 3,218 properties.
  - Maintain a breakeven position within the Housing Repairs Account with all surpluses transferred to earmarked reserves.
  - Where possible, all actual service under-spends and excess balances should be transferred to earmarked reserves to plan for specific future costs or financial risks.
  - There should be no direct contribution from revenue to capital except for specific identified projects.
- 3.20 The projected movement of the Housing Revenue Account balance is detailed below and indicates that sufficient balances are forecast as at 31<sup>st</sup> March 2023 based on the minimum balance thresholds outlined in 3.20. Required transactions to achieve minimum balances for 2021/22 will be considered as part of the outturn process.

|                               | 2021/22<br>ORIGINAL<br>ESTIMATE | 2021/22<br>LATEST<br>ESTIMATE | 2022/23<br>ORIGINAL<br>ESTIMATE |
|-------------------------------|---------------------------------|-------------------------------|---------------------------------|
|                               | £                               | £                             | £                               |
| Opening Balance at 1st April  | (719,170)                       | (803,490)                     | (857,230)                       |
| Closing Balance at 31st March | (916,102)                       | (857,230)                     | (881,172)                       |

3.21 The Housing Repairs Account balance is forecast as follows:

|                               | 2021/22<br>ORIGINAL<br>ESTIMATE | 2021/22<br>LATEST<br>ESTIMATE | 2022/23<br>ORIGINAL<br>ESTIMATE |
|-------------------------------|---------------------------------|-------------------------------|---------------------------------|
|                               | £                               | £                             | £                               |
| Opening Balance at 1st April  | (379,563)                       | (515,221)                     | (460,364)                       |
| Closing Balance at 31st March | (396,793)                       | (460,364)                     | (332,504)                       |

#### Reserves

3.22 Appendix 3 provides a summary of earmarked HRA reserves, together with estimated movements during 2021/22 and 2022/23. Based on these calculations, it is estimated that the Council will hold £4,924,688 in earmarked HRA reserves as at 31<sup>st</sup> March 2022 and £4,793,656 at 31<sup>st</sup> March 2023. This amount excludes any "unapplied grants and contributions" which are treated as earmarked reserves in accordance with accounting regulations but relate to specific grants where conditions have not yet been met.

The following transfers to reserves require approval by Council:

| Reserve                  | Transfer<br>£ | Use   |
|--------------------------|---------------|---|
| 2021/22                  |               |   |
| Piper Alarm<br>Reserve   | 30,000        | Reserve set aside for additional costs that may be incurred on provision of the Control Centre service.   |
| Regeneration<br>Reserve  | 1,575,000     | This reserve has been set up to fund the implementation of the Housing Investment Plan. The transfer to reserves has been funded by both the HRA and the Housing Repairs Account. |
| Pension Reserve          | 3,520         | This reserve has been set aside to fund any future pension liability for the HRA.   |
| Major Repairs<br>Reserve | 316,938       | This amount together with the depreciation budget will be set aside to fund capital expenditure. (This entry is now required due to a change in accounting regulations).          |
| 2022/23                  |               |   |
| Piper Alarm<br>Reserve   | 30,000        | Reserve set aside for additional costs that may be incurred on provision of the Piper Alarm service. This service is currently under review by the Council                        |
| Regeneration<br>Reserve  | 2,200,000     | This reserve has been set up to fund the implementation of the Housing Investment Plan. The transfer to reserves  |

| Reserve                  | Transfer<br>£ | Use  |
|--------------------------|---------------|--|
|                          |               | has been funded by both the HRA and the Housing Repairs Account.   |
| Pension Reserve          | 3,520         | This reserve has been set aside to fund any future pension liability for the HRA.  |
| Major Repairs<br>Reserve | 306,908       | This amount together with the depreciation budget will be set aside to fund capital expenditure. (This entry is now required due to a change in accounting regulations). |

#### **HRA Business Plan**

3.23 The HRA Business and Investment Plan outlines how the HRA business will deliver services and capital projects over a 30 year period. The plan has been updated to reflect the budget for 2022/23 and the current affordable housing programme which is included within the capital programme report.

# 4. Exemptions in accordance with the Access to Information procedure rules

4.1 Report taken in open session.

## 5. Financial implications [IB]

5.1 Contained in the body of the report

## 6. Legal implications [MR]

- 6.1 This budget is drawn up and approved in accordance with the Statutory requirements as to the keeping of a Housing Revenue Account (HRA), as contained in the Local Government and Housing Act 1989 ('the Act'). It is a duty of each local authority to approve its HRA budget in the January and February immediately before the commencement of the financial year to which it relates.
- 6.2 The provisions include a duty, under Section 76 of the Act, to budget to prevent a debit balance on the HRA and to implement and review the budget. The Account must relate to the income of the authority for the year from rents and other charges in respect of houses and other property within their Housing Revenue Account and the expenditure of the authority for the year in respect of the repair, maintenance, supervision and management of such property and any other requirements of the Secretary of State.

## 7. Corporate Plan implications

7.1 The proposed budgets will allocate resources to enable the Council to achieve its objectives for its own housing stock

#### 8. Consultation

- 8.1 Relevant council officers have been consulted in the preparation of the budgets.
- 8.2 A full consultation exercise on priorities for Housing Investment was conducted in 2013/2014, the results of which were considered in the preparation of the Housing Investment Plan.

# 9. Risk implications

9.1 It is the Council's policy to proactively identify and manage significant risks which may prevent delivery of business objectives.

It is not possible to eliminate or manage all risks all of the time and risks will remain which have not been identified. However, it is the officer's opinion based on the information available, that the significant risks associated with this decision / project have been identified, assessed and that controls are in place to manage them effectively.

The following significant risks associated with this report / decisions were identified from this assessment:

| Management of Significant (Net Red) Risks  |  |         |  |
|--|--|---------|--|
| Risk Description   | Mitigating Actions   | Owner   |  |
| That the Council has insufficient resources to meet its aspirations and cannot set a balanced budget | A budget strategy is produced to ensure that the objectives of the budget exercise are known throughout the organisation. The budget is scrutinised on an ongoing basis to ensure that assumptions are robust and reflective of financial performance.  Sufficient levels of reserves and balances are maintained to ensure financial resilience | J Kenny |  |

# 10. Knowing your community – equality and rural implications

10.1 The budget will allow management and maintenance of Council Properties throughout the Borough.

# 11. Climate implications

11.1 There are no direct implications arising from this report

## 12. Corporate implications

12.1 By submitting this report, the report author has taken the following into account:

- Community Safety implications
- Environmental implications
- ICT implications
- Asset Management implications
- Procurement implications
- Human Resources implications
- Planning implications
- Data Protection implications

Voluntary Sector

Background papers: Civica Reports

Contact officer: Ilyas Bham, Accountancy Manager Ext. 5924

Executive member: Cllr K Lynch